24 March 1959

MEMORANDUM FOR: DDI

SUBJECT

: Brookings Study on How Foreign Policy is Made

- 1. Had lunch with Bill Reitzel (an old friend) on Monday to follow through for you. He and Field Havilland have what seems to me to be a very good approach. They told the Fullbright group that they insisted on doing things their way, and plan a 10-20 year projection of administrative needs. It will be based on an introductory study of the world environmentwith which we must deal over the period (political and social, technological, and demographic) with an eye to seeing what the major requirements will be. I gave Bill a little fill-in on the intelligence role in Policy making, stressing my view that the key problems were not internal to intelligence but lay in the gray area of the impact of intelligence upon policy and planning. Bill is going to talk at his request to the following (I made arrangements):
  - a. Matt Baird on training problems projected ahead;
  - b. Gordon Stewart or one of his boys on our recruiting problems over the next decade;
  - c. Paul Borel on flow of information;
  - d. Abbot Smith and myself.
- 2. I think most of his interest lies in the field in which you are most knowledgeable; he is in town for only two weeks but if there is a chance later he should talk to you if you have the time.
- 3. I have also put him and Havilland in touch with the informal study group on the Executive Office to which I belong. I think this might produce some useful leads.

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R. W. KOMER